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Gareth Owens LL.B Barrister/Bargyfreithiwr Head of Legal and Democratic Services Pennaeth Gwasanaethau Cyfreithiol a Democrataidd



To: Cllr Ron Hampson (Chairman)

Councillors: Amanda Bragg, David Cox,

CS/NG

Peter Curtis, Ron Davies, Glenys Diskin, Rosetta Dolphin, Jim Falshaw, Alison Halford, George Hardcastle, Ray Hughes, Brian Lloyd, Mike Reece, Gareth Roberts and Sharon Williams

16 January 2014

Maureen Potter 01352 702322 maureen.potter@flintshire.gov.uk

Dear Sir / Madam

A meeting of the <u>HOUSING OVERVIEW & SCRUTINY COMMITTEE</u> will be held in the <u>DELYN COMMITTEE ROOM, COUNTY HALL, MOLD CH7 6NA</u> on <u>TUESDAY,</u> <u>21ST JANUARY, 2014</u> at <u>3.30 PM</u> to consider the following items.

Members are requested to note that the meeting will start at 3.30 p.m

Yours faithfully



Democracy & Governance Manager

AGENDA

1 APOLOGIES

2 DECLARATIONS OF INTEREST (INCLUDING WHIPPING DECLARATIONS)

3 **BUDGET CONSULTATION FOR 2014/15** (Pages 1 - 22)

Report of the Member Engagement Manager enclosed.

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The Council welcomes correspondence in Welsh or English Mae'r Cyngor yn croesawau gohebiaeth yn y Cymraeg neu'r Saesneg

Agenda Item 3

FLINTSHIRE COUNTY COUNCIL

REPORT TO: HOUSING OVERVIEW & SCRUTINY COMMITTEE

DATE: TUESDAY 21ST JANUARY, 2014

REPORT BY: MEMBER ENGAGEMENT MANAGER

SUBJECT: BUDGET CONSULTATION FOR 2014/15

1.00 <u>PURPOSE OF REPORT</u>

1.01 To set out the consultation arrangements with Overview & Scrutiny for 2014/15.

2.00 BACKGROUND

2.01 The practice for holding budget consultation meetings with Overview & Scrutiny has developed and been refined over the last few years. In recognition of the challenge for 2014/15, members agreed to a change to the original process and timetable for consideration of the budget proposals. This year we shall be holding six meetings, as follows:-

| Tuesday 21 January – AM Tuesday 28 January – AM | Housing (HRA) Joint Housing and Social & Health Care (Community Services budget – non HRA) |
|--|--|
| Tuesday 28 January – AM | Environment |
| Tuesday 28 January – AM | Corporate Resources (Corporate Services and Central budgets) |
| Thursday 30 January – PM ordinary meeting) | Lifelong Learning (budget item during the |
| Monday 3 February – AM | Corporate Resources (Capital Programme and revenue feedback review meeting) |
| The Capital Programme and r | ovenue feedback review meeting is open for |

The Capital Programme and revenue feedback review meeting is open for all Members to attend, as has been our previous practice.

- 2.02 In addition to the meetings listed above, Members have attended Budget Introduction Workshops which were held on 16 and 18 December, 2013.
- 2.03 A Budget Overview Workshop for all Members has also been arranged and will be held on Monday 27 January, 2014 at 2.00 p.m.

3.00 CONSIDERATIONS

3.01 A presentation to each of the meetings will be made by the relevant Director and/or Heads of Service together with the Chief Executive and Head of Finance. The Leader and the appropriate Cabinet Members have been invited to attend each meeting. 3.02 The budget papers for each meeting are the report to Cabinet on 21st January, and a copy has been sent to each Member. You are asked to bring your copy of that report to each of the budget meetings which you attend.

4.00 **RECOMMENDATIONS**

4.01 The Committee is advised to note the arrangements for budget consultation for 2014/15 and make comments and observations on the budget proposals to the Cabinet.

5.00 FINANCIAL IMPLICATIONS

5.01 None as a result of this report.

6.00 ANTI POVERTY IMPACT

6.01 None as a result of this report.

7.00 ENVIRONMENTAL IMPACT

7.01 None as a result of this report.

8.00 EQUALITIES IMPACT

8.01 None as a result of this report.

9.00 PERSONNEL IMPLICATIONS

9.01 None as a result of this report.

10.00 CONSULTATION REQUIRED

10.01 Publication of this report constitutes consultation.

11.00 CONSULTATION UNDERTAKEN

11.01 Publication of this report constitutes consultation.

12.00 APPENDICES

12.01 Appendix 1 – Cabinet Report – Housing Revenue Account 2014/15 &

Capital Programme 2014/15

LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985 BACKGROUND DOCUMENTS

None. Contact Officer: Robert Robins Telephone: 01352 702320 Email: robert.robins@flintshire.gov.uk

FLINTSHIRE COUNTY COUNCIL

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DATE: <u>21ST JANUARY 2014</u>

REPORT BY:HEAD OF FINANCE, DIRECTOR OF COMMUNITY
SERVICES AND HEAD OF HOUSINGSUBJECT:HOUSING REVENUE ACCOUNT 2014/15 & CAPITAL
PROGRAMME 2014/15

1.00 PURPOSE OF REPORT

- 1.01 To consider the Housing Revenue Accounts (HRA) budget as set out in 1.02 and 1.03.
- 1.02 Revenue budget proposals for the 2014/15 financial year, including proposed rent and service charge changes, key areas of income and expenditure, and the level of closing balance at the year end.
- 1.03 Budget proposals for the HRA Capital programme 2014/15, which is year three of a six year improvement programme.
- 1.04 To note the impact of the proposed revenue budget and capital programme on the HRA 30 year Business Plan.
- 1.05 To propose that the HRA revenue and capital proposals be referred to Housing Overview and Scrutiny Committee on 21st January for feedback to Cabinet in February.

2.00 BACKGROUND

- 2.01 As the Council has a stock of Council housing, it is required by the Local Government and Housing Act 1989 to keep a HRA in accordance with proper accounting practices, and to budget to avoid an end of year deficit.
- 2.02 The HRA is a "ring-fenced" account of certain defined transactions relating to Local Authority Housing. The ring-fenced nature of the account means that funding cannot be transferred between the Council Fund and HRA or vice versa, other than in certain prescribed circumstances.
- 2.03 Although there is a legal requirement to avoid an end of year deficit, it is also considered to be good practice to budget for a closing balance of at least 3% of total expenditure of the HRA.

- 2.04 Prior to the start of each financial year, the Welsh Government (WG) consults with Local Authorities on the draft HRA subsidy and Item 8 determinations. These are the key financial determinations set each year by WG which influence Local Authority rent increases, and also the amount of HRA subsidy payable by the council. The two main elements of the consultation are the "guideline rent increase" and the Management and Maintenance (M&M) element of the HRA subsidy.
- 2.05 The management and maintenance allowance element of HRA subsidy is the amount which WG considers each Local Authority requires per HRA dwelling to manage and maintain the housing stock held within the HRA.

New Rent Policy for Wales and exit from the HRA subsidy system

- 2.06 2014/15 is anticipated to be the final year under the current rent and subsidy system in Wales. A new welsh rent policy has been developed by WG and will be introduced in April 2015 in line with the exit from the subsidy system of all Councils who continue to have a housing stock and so maintain a Housing Revenue Account.
- 2.07 The current rent policy in Wales has developed in varying ways over a long period, producing markedly different levels and profiles of rents across the country and between the local authority and housing association sectors.
- 2.08 Following consultation with social landlords, WG have developed a consistent rent policy framework that will apply to all social landlords providing for a more equal distribution of rents for social sector tenants across Wales.
- 2.09 The new rent policy will be introduced in April 2015 and will allow for the convergence of rents for both local authority and registered social landlords. The rent policy sets a target rent band for each landlord and landlords will be required to operate with average weekly rent levels that fall within the scope of those bands. The banding is 5% above or below the target rent.
- 2.10 Where a landlord's weekly rent is higher than the target rent band, the landlord will be expected to increase its rents more slowly e.g. at 0.5% less than the rate of rent increases for the sector as a whole until the average weekly rent falls within the target rent band.
- 2.11 Where a landlord's weekly rent is lower than the target rent band, transitional protection will apply to tenants. In any year a landlord will not be permitted to increase the rent for any individual tenant by more than £2 per week in addition to the agreed average annual rate of rent increases for the sector as a whole.

2.13 The introduction of the new rents policy will also mark the end of the current subsidy system where the HRA returns an element of its rents back to WG (Currently £6.0m for Flintshire) each year. Stock owning local authorities will 'buy out' of the system via a one off payment to HM Treasury funded from HRA prudential borrowing. It is anticipated that the change will be advantageous for Councils. WG agreed the principle of the exit from the subsidy system in June 2013 and the details of how this will be brought into place across Wales are being developed. Further reports will be brought to Members, when the details are known.

3.00 CONSIDERATIONS

REVENUE BUDGET 2014/15

3.01 The WG consultation letter on the Draft Housing Revenue Accounts Subsidy and Item 8 determinations was received on 20th December 2013. The budget proposals below are based on the draft determinations where applicable. The final determinations are due at the end of January 2014 and it is proposed that the final budget will be adjusted to reflect any change to the final determinations received.

3.02 **Guideline Rent Increase**

As part of the 2013 spending review the UK Government announced that rents would rise by CPI + 1% each year for 10 years rather than RPI as a measure of rent inflation.

- 3.03 If rents in Wales continued to be uplifted on the basis of RPI, whereas UK benefits are linked to the CPI index and CPI remains below RPI, there is a risk that over time the rent levels in Wales would not be covered by benefits. As a consequence tenants would have to fund the shortfall from their own resources.
- 3.04 WG have therefore agreed that from April 2014 both RSL and Local Authority Sectors in Wales will move to using CPI as the basis of rent inflation.
- 3.05 WG have proposed to increase the all-Wales average weekly guideline rent by 4.2%.
 - using the previous September CPI inflation figure of 2.7% and
 - and apply a 1.5% real increase to the average local authority guideline rent for 2014-15.

The guideline rent increase is the amount by which WG considers each Authority should increase weekly rents in order to make progress towards achievement of the key WG objective of "benchmark" rents, where Local Authority and Registered Social Landlords (RSL) rents for similar properties in similar areas are broadly the same.

- 3.06 The proposed guideline weekly rent increase for Flintshire 2014/15 is £3.29 per week, (on a 52 week collection basis). This is a percentage increase of 4.6% to rents compared to the all Wales average of 4.2%. The difference mainly due to a factor that is applied to all councils for economic value of the stock, this is however a reduced increase compared to the 2013/14 budget which saw an increase in rents of 5.0%. Currently 9% of Flintshire social rents are at the benchmark level.
- 3.07 The current levels of benefit claimants amongst Flintshire housing tenants are illustrated in the table below :-

| Flintshire Tenants - Housing Benefit Claimants | | | | | | | | |
|---|----------|--------|--|--|--|--|--|--|
| Tenants | | | | | | | | |
| Benefit Status | Number % | | | | | | | |
| Full/Partial Benefit | 4985 | 67.1% | | | | | | |
| Full Rent | 2441 | 32.9% | | | | | | |
| Total | 7426 | 100.0% | | | | | | |

- 3.08 As illustrated above, approximately 67.1% of the Councils 7,426 tenants would face no additional hardship as a consequence of the proposed rent increase. This will be met by housing benefit subject to claimants personal circumstances remaining the same and their households being unaffected by Welfare Reform. Those tenants who are not currently in receipt of benefit will naturally have to meet the full increase in rent, unless they become eligible for housing benefit.
- 3.09 It is proposed to reduce the bad debt provision which will create savings of £0.208m. Welfare reform has not impacted on arrears as severely as anticipated in 2013/14 and this has been reflected in the in the 2014/15 budget proposals.

3.10 Management and Maintenance allowance

The Management and Maintenance allowance element of Housing Revenue Account Subsidy is proposed to increase to $\pounds 2,769$ per dwelling for each local authority, reflecting an increase of $\pounds 159$ per dwelling (6.1%) on 2013/14.

3.11 Rent Increase – Garages

The 2014/15 proposed rent level for all HRA garages is \pounds 5.75 per week, an increase of \pounds 0.25 per week (4.6%) compared to 2013/14 (and in line with rent increases for homes).

3.12 General Income

The HRA budget has been realigned for 2014 to follow the same format of the 30 year business plan which is submitted to WG. This includes showing all areas of income under one heading.

3.13 £0.734m general income has been included in the plan reflecting £0.531m for water bill collection and other smaller items of general income. It also includes increased income of £0.126m following a new charging policy for the tenants gardening service.

3.14 HRA – Key areas of expenditure

Appendix 1 sets out a summary of the proposed HRA budget for 2014/15 and compares it to the 2013/14 budget.

Appendix 2 shows the assumptions which have been made in calculating the figures.

Appendix 3 shows the detail of proposed savings and efficiencies, and investment for service improvements.

3.15 The approach to developing the draft budget has been to maximise the efficiencies which could be made and to invest in service improvements as set out in the Choices document. Overall the proposed budget provides £0.536m of additional investment in services and £0.789m of additional funding for the capital programme over the levels in 2013/14 and makes savings of £1.144m. The total savings figure equates to 6.9% of total operating costs.

3.16 Estate Management

Estate management has identified efficiencies of £0.021m against the 2013/14 budget following VFM and back to basic reviews.

The funding for 2 full year Anti Social Behaviour (ASB) posts is proposed as agreed in the Choices Document and also opening of the ASB out of hours service to direct referrals is proposed. This will be at a cost of £0.017m.

Service improvements totalling £0.038m are proposed to introduce a Handy Person Service in Flintshire which is designed to aid tenants with minor property repairs.

The funding for 2 posts to support tenants at risk of financial exclusion is proposed at a cost of £0.052m as agreed in the Choices Document.

3.17 Landlord Services

The Landlord service is reflecting an increased spend of £0.336m compared to 2013/14.

 \pounds 0.324m is a realignment of the garden service including communal land which is now reflected under landlord services rather than Estate management. The gardening service has also created a saving of \pounds 0.125m on 2013/14 costs following a review of the contract.

WG expects landlords to introduce charging for services that are only available to specific tenants to maximise income through the HRA and enable improvements to stock. As agreed at Cabinet, on 17th December 2013, it is the intention to provide a chargeable service for grass and hedge cutting from 1st April 2014. The new contract costs of £0.126m will be recovered via a chargeable service to the tenant creating additional income in the HRA.

3.18 **Repairs and Maintenance**

The housing repairs service is continuing its drive to develop into a modern and efficient customer focused service. Repairs and Maintenance is the largest element of expenditure within the HRA at £8.467m. It is proposed to spend an additional £0.074m compared to 2013/14 a unit cost of £1,170 per property in 2014/15, compared to £1,138 in 2013/14.

Repairs and maintenance have created savings of $\pounds 0.070m$ following value for money reviews on fleet and back to basics. The budget on subcontractors has also been reduced by $\pounds 0.050m$.

An increased cost of £0.300m has been anticipated on materials. This budget has been adjusted to reflect an increase of approximately 2,000 repairs per year and the requirement for subcontractors to utilise the stores to enable greater control over material costs charged via subcontractors.

3.19 Capital Expenditure financed from Revenue Account

Capital expenditure financed from the revenue account (CERA) enables additional investment in the HRA Capital Programme. The use of this additional source of financing for capital improvements helps to progress the work to achieve the requirements of the Welsh Housing Quality Standard (WHQS). An investment of £6,581m has been included in the 2014/15 budget which is an increase of £0.789m on the 2013/14 budget.

3.20 Finance and Support Services

Finance and Support have identified an efficiency of £0.102m against the 2013/14 budget. These savings have been identified through the reduction of support recharges, one year temporary staff efficiencies and a review of the admin service.

3.21 Closing Balance

A closing balance of 3.20% is recommended for 2014/15 as per 2013/14. This enables the Council to maximise investment in WHQS.

CAPITAL PROGRAMME 2014/15

3.22 Executive approved a 6 year capital improvement programme commencing in 2012/13, on 19th July 2011.

At the end of the programme all council homes will have:-

- A WHQS standard kitchen
- A WHQS heating system
- Smoke detectors
- 1300 homes will have WHQS standard bathrooms

This is year 3 of the original 6 year programme and Appendix 4 sets out the proposed capital expenditure for 2014/15. The total proposed capital funding for 2014/15 is £12.381m which includes

- Major Repairs Allowance £5.200m
- Proposed Revenue Contribution to Capital Expenditure (CERA)
 £6.581m (An increase of £0.700m on 2013/14 provision).
- Potential HRA land receipts £0.600m (These works will only commence when the funds are available).

A revised Asset Management strategy is under development and will be implemented from April 2015, subject to approval. This revised strategy will ensure that all stock achieves the WHQS by 2020, and will therefore involve the introduction of a number of new work streams to address all investment needs, both internal, external and estate based environmental improvements.

3.23 Home Ownership

Zero sales have been assumed for Right to Buy in 2014/15 for budget purposes.

30 YEAR BUSINESS PLAN

- 3.24 It is a requirement of WG for all stock owning local authorities to produce a robust business plan showing how they will meet WHQS by the target of 2020.
- 3.25 Appendix 5 sets out the most up to date estimate of Flintshire's 30 year HRA business plan, based on the proposed 2014/15 revenue budget and capital programme as set out in this report. The plan shows a projected funding shortfall of £7.689m to meet WHQS by 2020 a reduction of £6.816m on the funding shortfall projected in the 2013/14 business plan submitted to WG. This latest estimate was submitted to WG on the 17th January 2014 (subject to cabinet approval) as a requirement to enable the Council to access the £5.2m MRA for 2014/15
- 3.26 The Council's preference in relation to achieving WHQS is to seek to avoid borrowing for this purpose, but the Council has indicated to WG that should this be necessary in order to achieve WHQS by 2020 then

it would do so. It can be seen that the gap has reduced significantly because of the efficiencies within the HRA and additional revenue income. The shortfall could potentially be met by prudential borrowing if the gap is not closed over the next three years from savings anticipated following rent reform and the exit from the subsidy system along with driving through ingoing efficiencies to create more resources for investment.

4.00 RECOMMENDATIONS

- 4.01 Members are asked to approve and recommend to Council :
 - i. The proposed HRA budget for 2014/15 as set out in Appendix 1, incorporating the financial assumptions in Appendix 2 and the service Improvements and Efficiencies in Appendix 3.
 - ii. The level of rent and service charges for 2014/15 as set out in paragraphs 3.01 to 3.07
 - iii. The level of projected balances at 31st March 2015 at 3.20% of total expenditure.
 - iv. The proposed HRA Capital Programme as set out in Appendix 4.
- 4.02 Members are asked to note the impact of the proposed revenue budget and capital programme on the 30 year Business Plan.

5.00 FINANCIAL IMPLICATIONS

5.01 The Council has a statutory duty to review the income and expenditure of the HRA, and to set a budget for the forthcoming financial year which avoids a deficit closing balance position. This report sets out how this can be achieved for the Council in 2014/15. The key financial assumptions on which this is proposed are set out in Appendix 2. The proposed budget estimates a closing balance of 3.20% to total expenditure.

6.00 ANTI POVERTY IMPACT

6.01 HRA activity helps alleviate poverty by providing safe and secure homes that are energy efficient and economical to run. The ongoing programme maintains the impetus to upgrade heating etc., to minimise fuel use and thereby boost disposable income.

7.00 ENVIRONMENTAL IMPACT

7.01 There are no direct environmental impacts arising from the HRA budget as outlined in the report.

8.00 EQUALITIES IMPACT

8.01 There are no direct equalities impacts arising from this report.

9.00 PERSONNEL IMPLICATIONS

9.01 There are no direct personnel implications arising from the report.

10.00 CONSULTATION REQUIRED

- 10.01 Consultation with all tenants over any rent increase must take place and must be at least 28 days before any rent increase is due to come into effect. Consultation with tenants on the draft budget and proposed rent increase will be undertaken at the tenants' conference on 3rd February 2014.
- 10.02 The Housing Scrutiny committee will consider the budget proposals at their meeting on 21st January 2014.

11.00 CONSULTATION UNDERTAKEN

12.00 APPENDICES

Appendix 1 – HRA budget 2014/15 Summary Appendix 2 – HRA financial assumptions Appendix 3 – HRA budget pressures, savings & service improvements. Appendix 4 – HRA capital budget 2014/15 Appendix 5 – HRA 30 year business plan summary

LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985 BACKGROUND DOCUMENTS

| Contact Officer: | Nicola Spencer |
|------------------|----------------------------------|
| Telephone: | 01352 703431 |
| Email: | Nicola.Spencer@Flintshire.gov.uk |

| | HRA BUDGET 2014/1 | 5 | | |
|---------------------------------------|-------------------|-------------------|--------------------------|--------------------------|
| | 2013/14 Budget | 2014/15 Budget | Variance £ to 2013/14 | Variance % to 2013/14 |
| INCOME | £ | £ | £ | |
| Rents (Council Dwellings & Garages) | -26,918,901 | -27,690,243 | -771,342 | 3% |
| Capitalised Salaries | -1,138,661 | -1,111,523 | 27,138 | -2% |
| General Income | -590,756 | -734,242 | -143,486 | 24% |
| | -28,648,318 | -29,536,009 | -887,691 | 3% |
| EXPENDITURE | £ | £ | £ | |
| HRA Subsidy (Negative/Deficit) | 6,166,805 | 6,380,462 | 213,657 | 3% |
| Capital Financing - Loan Charges | 2,044,557 | 1,909,344 | -135,213 | -7% |
| Estate Management | 2,318,001 | 1,887,596 | -430,405 | -18.6% |
| Landlord Services | 500,632 | 836,225 | 335,593 | 67% |
| Repairs and Maintenance | 8,392,993 | 8,466,870 | 73,877 | 1% |
| Welsh Housing Quality Standard - CERA | 5,792,000 | 6,580,997 | 788,997 | 14% |
| Finance and Support | 2,791,460 | 2,689,804 | -101,656 | -3.6% |
| Capitalised Salaries | 1,138,661 | 1,111,523 | -27,138 | -2% |
| | 29,145,108 | 29,862,821 | 717,713 | 2% |
| (Surplus) / Deficit for the year | 496,790 | 326,812 | -169,978 | |
| Opening Balance | -1,930,630 | -1,283,840 | 646,790 | |
| HRA Closing Balance | -1,433,840 | -957,027 | 476,812 | |
| % of Total Expenditure (Guideline 3%) | 4.92% | 3.20% | | |

HRA FINANCIAL ASSUMPTIONS - Appendix 2

| | Ref | Description | 20 | 014/15 | 2014/15 % | 2015/16 % | 2016/17 % | |
|-------|----------|---|----|---------|--------------|--------------|--------------|-------------------|
| _ | | | | | | | | |
| | 1 | Guideline Rent av. Rent based on 50 weeks | £ | 74.90 | 1.000 | 1.000 | 1.000 | Prices |
| | 2 | Guideline Rent applied, this level assumed for future years | | 104.6% | 1.000 | 1.000 | 1.000 | Рау |
| | 3 | Empty Properties rent loss | | 1.70% | 1.030 | 1.030 | 1.030 | Income |
| | 4 | M and M allowance average per property | £ | 2,769 | 1.080 | 1.080 | 1.080 | Energy |
| | 5 | M and M allowance | | 106.1% | 1.030 | 1.030 | 1.030 | Insurance |
| - aye | | Increase applied to Garage Rents. Charge per week. | £ | 0.25 | 1.046 | 1.042 | 1.042 | Garage Rents |
| _ | <u> </u> | Empty Garages rent loss | | 21.2% | 1.061 | 1.055 | 1.055 | M and M Allowance |
| C | ת 8 | CERA contribution to Capital | | £6.581m | 0.020 | 0.020 | 0.020 | Empty Property |
| | | | | | | | | |

1.000

1.112

1.000

1.050

1.023

1.000

1.112

1.000

1.050

1.023

1.000

1.112

1.000

1.050

1.023

Bad Bebt Provison

Fuel

Price non inflation

Aerial Systems

Rates

| | HRA BUDGET PRESSURES, SAVINGS & INVESTMENT OPTIONS- Appendix 3 | | | | | | | |
|---------------|--|---|------------|--|--|--|--|--|
| Code | Bid Ref | ADDITIONAL CAPITAL INVESTMENT | 2014/15 | Notes | | | | |
| HRP/HRR | | CERA | 788,997 | Increased contribution to the Capital programme | | | | |
| Code | Bid Ref | Increase in Rents | 2014/15 | Notes | | | | |
| HRP/HRR | | 4.6% Rental Increase as per Welsh Government Guidance | -342,676 | | | | | |
| Code | Bid Ref | EFFICIENCY SAVING OPTIONS | 2014/15 | Notes | | | | |
| HRX | 1S | Support Recharges | -106,702 | Reduction in support recharges to the HRA following a review of costs and agile working | | | | |
| HRM/HRX | 2S/4P | Salary savings | -14,954 | Finance review implemented. Vacant posts reflected at Single Status grades. | | | | |
| HRE/HRM/HRX | 7S/12S/2P | Consolidation of general costs | -16,015 | Realignment of general costs under "Back to Basics" | | | | |
| HRX/HRM | 13S/20S | Software review | -155,448 | Review of software costs and licences, reversal of one off expenditure. | | | | |
| HRR/HRP | 21S | Capital Financing costs | -135,213 | Review of costs | | | | |
| HRE | 8S/6P | Tenant Garden works | -129,147 | Contract tendered | | | | |
| HRE | 9S | Cleaning of Walks/Leas | -28,560 | Contract cancelled due to demolition | | | | |
| HRE | 10S | Strand House | -2,793 | Property handed back to HRA | | | | |
| HRE | 11S | Housing News printing | -7,305 | Printing costs lower than previous years | | | | |
| HRM | 16S | Subscriptions | -3,368 | Review of costs | | | | |
| HRM | 15S | Subcontractors | -50,000 | Less sub contractor spend | | | | |
| HRM | 17S | Call out monitoring | -3,000 | Saving in the contract costs | | | | |
| HRM | 25S | Fleet Review | -50,000 | Savings as a result of the corporate fleet review | | | | |
| HRX/HRM | 26S | Admin Review | -71,941 | Review of Admin service | | | | |
| HRD/HRL | 4S/5S | Void properties | -31,985 | Savings due to a decrease in number of void properties. | | | | |
| HRL | 22S | Right to Buy fees | -3,275 | Reduction in RTB fees | | | | |
| HRD | 24S | Income from Garden Service recharges | -126,000 | Charging of service to tenants | | | | |
| HRD | 18S | Bad Debt Provision - Welfare Reform | -208,216 | Calculated on Pd8 arrears figures, impact not as severe as expected. | | | | |
| Total Savings | | | -1,143,922 | 6.8% of Total Operating Costs | | | | |
| Code | Bid Ref | Budget Realignment/One off pressures reversed | 2014/15 | Notes | | | | |
| HRL | 6S | Adhoc aerial costs | -8,500 | Reversal of 1yr budget | | | | |
| | | | | | | | | |
| Total Savings | | · | -8,500 | 0.1% of Total Operating Costs | | | | |

| Code | Bid Ref | BUDGET PRESSURES/SERVICE IMPROVEMENTS | 2014/15 | Notes | | | |
|----------------|---------|--|---|---|--|--|--|
| HRD | 14P | Garage Voids | 16,336 Increase in garage voids and removal of Castle Hgts | | | | |
| HRX | 1P | Maisonette Decants | 7,442 Council Tax and Utility costs | | | | |
| HRX | 3P | Handy person service as per Choices Document | 37,360 | Agreement for handy person services. | | | |
| HRX | 4P | Total Mobile IT Support post | 26,271 | 1 yr additional IT post to implement Total Mobile | | | |
| HRX | 4P | 2 posts to support tenants at risk of financial exclusion - Choices Document | 52,542 Currently have 2 people short term funded, this funding is ending. | | | | |
| HRE | 10P | Court Costs | 6,000 Increase in court action taken by Rents and ASB | | | | |
| HRE | 13P | ASB posts as per Choices document | 16,200 Salary 13/14 part year only | | | | |
| HRL | 5P | Launderette Machine Rental | 18,798 Contract reviewed for 5yrs | | | | |
| HRE | 9P/11P | Agile working | 17,525 | Costs to implement agile working | | | |
| HRM | 16P | Materials | 300,000 More repairs completed and more expenditure through stores | | | | |
| ALL | | Inflation | 37,648 Average % | | | | |
| Service Improv | vements | | 536,123 | 2.0% of Rental Income | | | |

<u>Appendix 4</u> Draft HRA Capital Programme 2014/15

| HRA Capital programme | 2014/15 |
|--|---------|
| WHQS | £'m |
| Smoke Alarm Installations | 0.100 |
| Planned urgent works | 0.150 |
| Bathroom replacements | 0.500 |
| Heating Replacement - Programme and survey | 2.000 |
| Kitchen Replacements - Programme | 4.000 |
| DDA Audits | 0.100 |
| Fire Risk Assessments Work | 0.400 |
| Off Gas Programme | 0.400 |
| Environmental Works (footpaths and fences) | 0.300 |
| UPVC | 0.200 |
| Asbestos Survey and Removal (Ongoing Programme) | 0.150 |
| Envelope Works - Roofs, Fascias, Rendering | 0.250 |
| Electrical periodicals and rewires | 0.150 |
| Capitalised Salaries | 0.478 |
| Eco Funding | 0.428 |
| Welfare Reform - Remodelling | 0.150 |
| Total WHQS | 9.756 |
| Non WHQS | |
| Planned urgent works | 0.150 |
| Vacant Properties | 0.300 |
| Maisonettes | 0.575 |
| Disabled Facilty Grants (DFG) - Mandatory/ Minor Adaps | 1.000 |
| Total Non - WHQS | 2.025 |
| RingFenced Work | |
| Envelope Works - Roofs, Fascias, Rendering | 0.164 |
| Vacant Properties | 0.150 |
| Eco Funding | 0.201 |
| Maisonettes | 0.085 |
| Total Ring Fenced Work | 0.600 |
| Total Spend | 12.381 |

| Funding - Base Programme | |
|---------------------------------------|--------|
| M.R.A | 5.200 |
| CERA | 6.581 |
| Total Base funding | 11.781 |
| | |
| Capital Receipts | |
| RTB's 13/14 | 0.000 |
| Land Receipts | 0.600 |
| Capital receipts | 0.600 |
| HRA Capital Funding 2014/15 Programme | 12.381 |
| Unallocated Funds | |

| | | | | Flintshir | e Housin | g Capital | Operating | g Accoun | t | | | |
|------------|---------|------------------------|------------------|-------------------------------|-------------------------------|--------------------------------|-------------------------|----------|------------------|-----------|-------------------------|----------------------------|
| Year No | Year | Capital Expenditure | Funding B/fwd | Major Repairs Allowance | Usable Capital Receipts | HRAS Supported Borrowing | Prudential Borrowing | CERA | Funding C/FWD | Shortfall | Cumulative Shortfall | Shortfall Exc Inflation |
| | | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| 1 | 2014.15 | 12,379 | 0 | 5,200 | 600 | 0 | 0 | 6,581 | 0 | -2 | -2 | -2 |
| 2 | 2015.16 | 15,901 | 0 | 5,200 | 0 | 0 | 0 | 7,550 | 0 | 3,151 | 3,149 | 3,102 |
| 3 | 2016.17 | 15,461 | 0 | 5,200 | 0 | 0 | 0 | 8,121 | 0 | 2,139 | 5,288 | 5,133 |
| 4 | 2017.18 | 15,693 | 0 | 5,200 | 0 | 0 | 0 | 8,884 | 0 | 1,609 | 6,897 | 6,596 |
| 5 | 2018.19 | 15,928 | 0 | 5,200 | 0 | 0 | 0 | 9,674 | 0 | 1,054 | 7,951 | 7,492 |
| 6 | 2019.2 | 16,167 | 0 | 5,200 | 0 | 0 | 0 | 11,095 | 0 | -128 | 7,823 | 7,262 |
| 7 | 2020.21 | 16,409 | 0 | 5,200 | 0 | 0 | 0 | 11,344 | 0 | -135 | 7,689 | 7,032 |
| 8 | 2021.22 | 7,073 | 0 | 5,200 | 0 | 0 | 0 | 14,068 | 0 | -12,195 | -4,507 | -4,061 |
| 9 | 2022.23 | 4,319 | 0 | 5,200 | 0 | 0 | 0 | 14,951 | 0 | -15,832 | -20,339 | -18,055 |
| 10 | 2023.24 | 11,315 | 0 | 5,200 | 0 | 0 | 0 | 15,760 | 0 | -9,644 | -29,983 | -26,223 |
| 11 | 2024.25 | 7,396 | 0 | 5,200 | 0 | 0 | 0 | 16,593 | 0 | -14,397 | -44,380 | -38,241 |
| 12 | 2025.26 | 7,507 | 0 | 5,200 | 0 | 0 | 0 | 18,179 | 0 | -15,873 | -60,253 | -51,150 |
| 13 | 2026.27 | 11,883 | 0 | 5,200 | 0 | 0 | 0 | 18,338 | 0 | -11,654 | -71,907 | -60,142 |
| 140 | 2027.28 | 12,062 | 0 | 5,200 | 0 | 0 | 0 | 19,251 | 0 | -12,390 | -84,297 | -69,463 |
| ൂറ | 2028.29 | 12,242 | 0 | 5,200 | 0 | 0 | 0 | 20,192 | 0 | -13,150 | -97,447 | -79,112 |
| | 2029.3 | 12,426 | 0 | 5,200 | 0 | 0 | 0 | 21,163 | 0 | -13,937 | -111,383 | -89,090 |
| 17 | 2030.31 | 12,612 | 0 | 5,200 | 0 | 0 | 0 | 22,163 | 0 | -14,751 | -126,134 | -99,398 |
| 18-2 | 2031.32 | 11,971 | 0 | 5,200 | 0 | 0 | 0 | 24,063 | 0 | -17,291 | -143,426 | -111,354 |
| 19 | 2032.33 | 12,151 | 0 | 5,200 | 0 | 0 | 0 | 24,259 | 0 | -17,308 | -160,733 | -122,947 |
| 20 | 2033.34 | 12,333 | 0 | 5,200 | 0 | 0 | 0 | 25,355 | 0 | -18,222 | -178,955 | -134,862 |
| 21 | 2034.35 | 12,518 | 0 | 5,200 | 0 | 0 | 0 | 26,486 | 0 | -19,168 | -198,123 | -147,101 |
| 22 | 2035.36 | 12,706 | 0 | 5,200 | 0 | 0 | 0 | 27,653 | 0 | -20,147 | -218,270 | -159,664 |
| 23 | 2036.37 | 10,515 | 0 | 5,200 | 0 | 0 | 0 | 28,856 | 0 | -18,222 | -241,811 | -174,270 |
| 24 | 2037.38 | 10,673 | 0 | 5,200 | 0 | 0 | 0 | 31,133 | 0 | -20,147 | -267,471 | -189,914 |
| 25 | 2038.39 | 10,833 | 0 | 5,200 | 0 | 0 | 0 | 31,375 | 0 | -23,541 | -293,214 | -205,116 |
| 26 | 2039.4 | 10,995 | 0 | 5,200 | 0 | 0 | 0 | 32,695 | 0 | -25,660 | -320,113 | -220,624 |
| 27 | 2040.41 | 11,160 | 0 | 5,200 | 0 | 0 | 0 | 34,056 | 0 | -25,743 | -348,209 | -236,441 |
| 28 | 2041.42 | 8,495 | 0 | 5,200 | 0 | 0 | 0 | 35,459 | 0 | -26,900 | -380,373 | -254,464 |
| 29 | 2042.43 | 8,622 | 0 | 5,200 | 0 | 0 | 0 | 36,907 | 0 | -28,095 | -413,857 | -272,773 |
| 30 | 2043.44 | 8,752 | 0 | 5,200 | 0 | 0 | 0 | 39,637 | 0 | -32,164 | -449,942 | -292,174 |